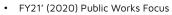


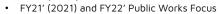
PUBLIC WORKS AND CAPITAL IMPROVEMENTS PLAN FY22 Budget

Jon Rauscher Director of Public Works

December 14, 2020

Agenda





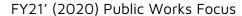
- Public Works Operations
- General Fund Capital Improvement Plan
- Water Fund Budget
- Sewer Fund Budget
- Parking Fund Capital Budget



FY21' (2020) Public Works Focus

- Continue City infrastructure maintenance operations while keeping staff safe.
- Deliver in-progress construction projects while adjusting to COVID impacts.
- Continued focus on moving Strategic Vision goals forward in this new working environment.





Projects/Initiatives Accomplishments:

- Myers Pool Reconstruction complete
- WWTF Headworks Upgrades complete
- Hickok Street Roadway Reconstruction in construction
- Main Street Revitalization design progress
- Lot 7D Parking Garage design support
- Annual street resurfacing
- Annual sidewalk replacement (increased DPW focus)
- Street tree plantings (increased DPW focus)
- Elm street stormwater outfall improvements
- Stormwater sewer system inspection (UPWP)

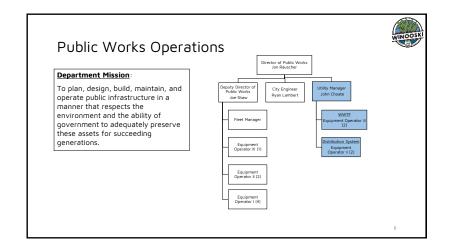
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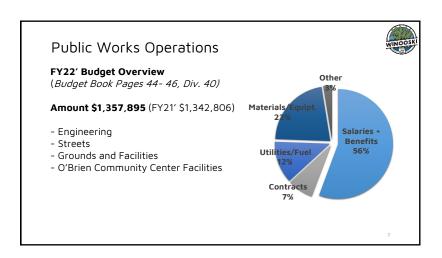
FY21' (2022) / FY22' Project Focus



- Main Street Revitalization Project development
- Hickok Street Roadway Reconstruction project (construction completion)
- Myers Pool Rehabilitation project (facilities operations/maintenance)
- Lot 7D Garage development support
- · WWTF Phosphorus permit review
- Stormwater Phosphorus Control Report
- DPW annual sidewalk replacement (increased scope)
- Annual street resurfacing
- City-Wide Traffic Calming Policy (New)
- Tree planting / trimming (increased scope)
- Vtrans project coordination*

**Upcoming Vtrans projects
-Exit 16 - Colchester (2021), US 2/7 concrete roadway repairs (2021), US 2/7, Rt 15. asphalt resurfacing (2022)





Public Works Operations



Budget Highlights

- Level service funding
- No added staffing requests
- No new contractual services
- Continue \$10,000 for city tree work
- Increased DPW labor allocation to sidewalk replacement (discussed further in Capital Plan)
- Continue elimination of school plowing contract (DPW plows school)
- No funds added for potential grant match, ex. UPWP (potential fund balance request)



GENERAL FUND CAPITAL IMPROVEMENTS PLAN





General Fund Capital Plan Overview

(See Budget Book Pages 49-76)

- Covers all General Fund assets and departments.
- Capital assets useful life of three or more years and meets the following thresholds;
 - o Land and improvements: >\$10,000
 - Building and building Improvements:>\$20,000
 - o Equipment and Vehicles: >\$5,000
 - o Infrastructure: >\$20,000



FY22' Budget - \$1,003,741

Funding Breakdown

\$475,183 (increases 5% annually) Escalating annual funds =

Level annual funds = \$70,335 FY19' designated annual funds* = \$458,223

(FY25' budget shows and additional \$582,800 of annual TIF funds to support the MSR infrastructure improvements.)

Capital Improvement Plan

Debt Service (Financed)

Existing Annual Debt = \$508,916 (\$250,543 Myers Pool)

FY22' Proposed Annual Debt = \$89,700

- Sidewalk Plow Replacement, \$39,900
- Main Street Revitalization Project, \$49,800*



^{*} Allocated to Myers Pool and MSR project. Revenue generated from partial revenue from FY19' property tax rate increase and Local Option Tax revenue.

^{*}Assumes interest-only initial payments. If construction begins later this funding moves to dedicated project reserve fund.

Debt Service (Financed)

Project Sheets Each Capital project has an associated project sheet with an overview of the asset/project.

New for FY22', we've added scoring criteria for evaluation.

- Supports the City Masterplan? Improves safety?
- Improves service delivery?



Capital Improvement Plan

Capital Expense (non-financed)

After existing debt service, FY21' proposed debt and dedicated reserves;

\$327,020 - Available for Capital expenses and reserves

Funding supports: Transportation, fleet, facilities, parks, equipment and technology



Capital Expense (non-financed)

- Annual Street Resurfacing (DPW-Trans.), \$160,502 Highlighted Next
- Sidewalk Replacement (DPW-Trans.), \$10,900 Highlighted Next
- RRFB Installation East Allen and Manseau Street (DPW-Trans.), \$35,000
- Pedestrian signal Upgrades East Allen/Abenaki Way (DPW-Trans), \$10,000
- Annual PD Vehicle Replacement (PD-Fleet), \$85,117
- OCC HVAC Improvement (DPW-Facilities), \$45,000 \$35K to Reserves for Future HVAC Replacement
- FD HVAC Improvements (FD-Facilities), \$8,800
- DPW Vehicle Pressure Washer Replacement (DPW-Facilities), \$11,050
- Rotary Park Fence Extension (CS/DPW-Parks), \$9,300

Capital Improvement Plan

Street Resurfacing

2021 target streets:

- Hood Street
- Bellevue Street (Franklin-Dion)
- Dion Street (Bruce to Gamlin)
- -Hickok Street (debt service)

PCI inventory Data

(100 Excellent - 0 Failed)

Avg. weighted

2016 = 72

2018 = 66

2020 - 65

Goal is to maintain a city-wide PCI of 72, this is approximately = \$1.6M in one-time funds.



Sidewalk Replacement

- Sidewalks would be replaced with DPW staff labor. (exception ADA curb ramps), equates to ±\$69,000 in City saving by not contracting.
- Including Hickok Street, 4,700 LF of sidewalk work.
- 600 LF of new sidewalk expansion
- 2021 sidewalk work = \$192,000 of total sidewalk costs (not including DPW labor)
- 2021 work addresses ±50% of our sidewalk observed to be in "poor" condition based on our most recent RPC inventory.





See Budget book page 67

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WATER FUND
OPERATIONS + CAPITAL IMPROVEMENTS PLAN

Water Fund Operations and Capital (See Budget book pages 78-79)

Water Fund Highlights

- Level funded services
- No new capital costs for FY22'
- Continue stepped rate increase to eliminate reserve fund usage for budget balancing.



Water Fund Operations and Capital

Proposed FY22' Water Rate: \$42.09 /1000 CF

Rate increase 3.6%

Estimated Sales Revenue: \$866,835

Operation Expenses: \$841,923 Capital Expenses: \$70,054 Total Expenses \$911,977

Amount from Reserve: \$25,142

Total Reserve Fund: \$554,166

Unrestricted Reserve Fund Balance: \$393,928 (6/30/20)

Assuming an additional 3.7% rate

Increased cost to a typical family

household (assuming 2,200 CF per quarter usage) is **\$13**.

be balanced.

increase in FY23' - Water Fund will

Water Fund Operations and Capital Water Fund Operational Expense Overview • 87% of expenses are salary and CWD water purchase expenses • Remaining 13% of operational costs are materials, contracts (watermain breaks), and General Fund transfer. Salaries+Benefits 34% Water Purchase 53%

Water Fund Operations and Capital



Water Fund Capital Expense Overview

FY22' = \$70,054

Existing Capital Debt Service (annual)

- Water Tower Supply Allocation, \$15,173
- West Canal Street watermain replacement, \$20,382
- Hickok Street watermain replacement, \$34,499

Proposed Capital Debt

Main Street Revitalization, \$53,744 (FY25' - project end)



SEWER FUND OPERATIONS + CAPITAL IMPROVEMENTS PLAN

Sewer Fund Operations and Capital (See Budget book pages 80-83)

Proposed FY22' Water Rate: \$54.88 /1000 CF

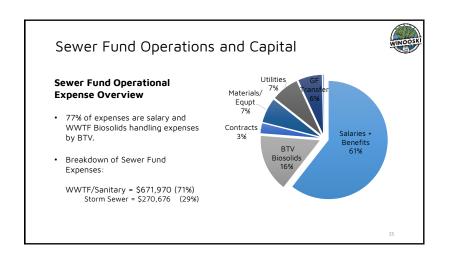
Rate increase 5.5%

Estimated Sales Revenue: \$1,144,530

Operation Expenses: \$942,646 Capital Expenses: \$201,884 Total Expenses \$1,144,530 Increased cost to a typical family household (assuming 2,200 CF per quarter usage) is **\$25**.

Total Reserve Fund: \$484,819

Unrestricted Reserve Fund Balance: \$740 (as of 6/30/20)



Sewer Fund Operations and Capital



Sewer Fund Capital Expense Overview

FY22' = \$201,884

Existing Capital Debt Service (annual)

- WWTF Garage, \$19,653
- Headworks Upgrade, \$70,471
- West Canal Street sewer replacement, \$21,673
- Street Sweeper,\$57,152
- · Hickok Street sewer rehabilitation, \$32,936 (FY22 Start)

Proposed Capital Debt

Main Street Revitalization, \$193,834 (FY25' - project end)



PARKING FUND CAPITAL IMPROVEMENTS PLAN





- Includes on-street and Cascade Garage
- No on-street capital funds or expenses for FY22'
- Reduced available Capital revenues due to COVID impact. No designated Reserve set-aside for FY22'
- Focus on annual preventive structural maintenance

Parking Fund Capital Plan



Cascade Garage Capital Overview

FY22' Funds = \$103,319 FY22' Expenses = \$156,652 (using \$53k in designated reserves)

FY22' Proposed Capital Projects

Annual structural preventative maintenance = \$130,652 Electric Car Charging Station Replacement = \$26,000

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Emerging Issues



- COVID impacts into FY22'
- Main Street Revitalization Project staff time and public outreach ramp up
- Forthcoming Vtrans projects disruptions
- Regulatory new phosphorus limit impact at the WWTF
- Water Fund Capital Reserve building for future watermain replacement needs
- Sewer Fund Capital Reserve building to support future improvement needs
- Future gateway corridor planning to accommodate on-going development
- Winooski-Burlington Bridge funding opportunities

Thank you!



-taking the time to review infrastructure operations and capital investments that guide the future planning of our City.
-to Leadership for the Capital planning support (Special thanks to Angela)
-And to our small but mighty DPW team that work so hard to keep the City running. Special thanks to Ryan Lambert, Joe Shaw and John Choate for their leadership and knowledge and work.